

SUMMARY

Senior executive with 30 years of planning, capital program and real estate development expertise. Managed the planning and investment of more than \$27-billion of construction and 46 million square feet of real estate projects. Planned and executed projects in 29 communities across 20 states, including the development of over 9,400 units of housing, many of which were affordable and targeted at the most-needed.

Strategic Partnership Management

National Mall Levee – Led team that prevented deployment and caused reconfiguration of Federal Emergency Management Agency Flood Maps while redesigning the National Mall to the National Park Services' standards and US Army Corp of Engineers requirements.

Federal and District of Columbia Government Real Property Act of 2006 – Artfully negotiated agreements to implement landmark Congressional legislation transferring 28 parcels, totaling 150 acres on Anacostia River from the General Services Administration and National Park Service to District of Columbia.

Commandant's Residence – Secured approval from five Federal and two District of Columbia agencies as well as community support for substantial physical security improvements for the residence of the highest Marine Corps officer at Marines Barracks Washington in less four months overcoming over five years of failed attempts.

Transformational Leadership

State of New York, Governor's Office of Storm Recovery – One of the first 8 subject matter experts hired by Governor Cuomo to stand up and establish newly formed state agency to manage Federal investment following Super Storm Sandy with direct responsibility for \$6 billion for restoration of New York State Parks and the Long Island Power Authority.

NAVFAC Washington – Streamlined, re-engineered and improved the Navy's operating posture in the National Capital Region which resulted in approval of over 30 capital improvement and new construction projects on 10 Navy, Marine Corps and Air Force installations valued at over \$520 million in just 7 months.

District of Columbia Water & Sewer Authority (DC Water) – Led numerous innovation, process improvement, auditing and cost saving initiatives while providing executive oversight and leadership of \$880 million water utility infrastructure investment.

Juergensen & Associates – Grew niche consulting firm into a nationally acclaimed community and economic development practice with 18 staff and \$2 million in revenue leading planning efforts and development projects in five states and over 20 communities.

Rapid Project and Program Deployment

Detroit Housing Commission – Supervised 25 staff and legions of consultants while leading a \$400 million investment in 9,000 units across 21 sites across Detroit's 144 square miles to turn-around the troubled agency.

Revitalife Program – Managed Michigan's most successful land bank of over 12,000 properties disposing of over 3,000 state-owned, tax-forfeited properties in less than three years.

Robert Moses State Park – Secured approval of \$40 million of HUD CDBG-DR including NEPA and Section 106 consulting and approval process in just three months for the restoration of 1.2 million cubic yards of sand to the State's most popular Fire Island beach.

AREAS OF EXPERTISE

Financing

- Established bond financing strategy for \$1.96 billion redevelopment of three distressed DC communities
- Structured over \$110 million in public/private funds for development of 600 affordable housing units
- Structured financing for \$110 million mixed-use commercial and \$22 million adaptive reuse of a vacant historic theater

Land Control

- Chief negotiator for a complex \$1.3 billion, 2 million square feet mixed-use waterfront redevelopment
- Negotiated lease for 1 million square feet of the Department of Homeland Security Headquarters
- Acquired land for redevelopment in communities across Michigan, Illinois, Washington, DC and Minnesota

Entitlements and Regulatory Approvals

- Executed agreements and approvals for \$1.7 billion of FEMA investment in the Long Island Power Authority
- Planned redevelopment of 67 acre, 5.5 million square feet, \$1.4 billion mixed-use project
- Secured approval for the new 4.5 million square feet, \$3.6 billion Department of Homeland Security Headquarters

Design and Construction Team Management

- Led multi-disciplinary teams across numerous military organizations to implement \$520 million in projects, including:
 - Marine Corps University, Federal Bureau of Investigation and Drug Enforcement Agency Training Academies
 - Walter Reed/Bethesda Naval Hospital Consolidation, Andrews Ambulatory Care Facility and Dental Clinic
 - Marine Corps Base-Quantico and Anacostia/Bolling Child Care Centers
 - Vice President's Residence Security, Installation Perimeter Security and Joint Defense Weapons Command
- Planned relocation and replacement of \$65 million of National Park Service facilities
- Implemented \$32 million native habitat restoration and Environmental Education Center on Kingman Island
- Established revitalization strategies and master plans in neighborhoods, downtowns and for numerous Military bases

EDUCATION & CERTIFICATIONS

- **University of Michigan**
 - Master of Business Administration/Master of Architecture (1988)
 - Bachelor of Science, Architecture (1985)
- **National Development Council – Economic Development Finance Certification (2002)**

CIVIC AND PROFESSIONAL ACTIVITY HIGHLIGHTS

- **Guest Lecturer, Visiting Critic, Tour Guide & Adjunct Professor**
 - Pratt Institute, Columbia University, University of Michigan, Savannah College of Art & Design
- **Publications**
 - National Trust Main Street News – *lead and featured author April 2004 and February 2005*
 - Crain's Detroit Business, Detroit Free Press, Lansing State Journal, Boston Globe, Washington Business Journal
- **Honors and Awards**
 - General Service Administration – Certificate of Achievement for St. Elizabeths/Homeland Security HQ
 - State of Michigan House of Representatives –Resolution 63 Acknowledgement for Outstanding Public Service
 - Detroit City Council – Testimonial Resolution for Community Service
 - Michigan Historic Preservation League – Winged Lion Award
 - Crain's Detroit Business – 40 Under 40
 - Alpha Rho Chi Medal of Honor Recipient
- **Active in Local, State and National Civic and Community Organizations**
 - Children of Promise, NYC Mentor
 - Transportation Alternatives – Brooklyn Task Force/Atlantic Avenue Working Group
 - District of Columbia Department of Transportation Biking Infrastructure Community Committee
 - State of Michigan Consumer & Industry Services, Rehabilitation Building Code Committee Co-Chair
- **Hobbies and Outside Interests**
 - Cycling, Creative Writing/Poetry, Spoken Word